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May 26, 2016

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VIA U.S. MAIL

Nicoletta Di Forte Deputy Director for Enforcement Emergency and Remedial Response Division United States Environmental Protection Agency 290 Broadway New York, New York 10007-1866

Letter Dated March 31, 2016 Regarding Lower Passaic River Liability and

Commencement of Remedial Design Negotiations

Dear Ms. Di Forte:

This letter is in response to the correspondence sent from the Environmental Protection Agency ("EPA") on March 31, 2016, to our client, Conopco, Inc., d/b/a Unilever ("Conopco") and Unilever Bestfoods regarding the Diamond Alkali Superfund Site, Notice of Potential Liability and Commencement of Negotiations for Remedial Design.

We thank you for the notice that remedial design negotiations will commence shortly with Occidental Chemical Corporation, and for the information that some parties may be eligible for a cash out settlement with EPA for the Lower Passaic River. Conopco is willing to participate in a cash out settlement process to resolve its potential liability for the Lower Passaic River, and respectfully requests that EPA include it on any future correspondence regarding such settlement process.

Please note, there appears to be some confusion regarding EPA's reference to Conopco and "Unilever Bestfoods" in its service list. There is only the single entity – "Conopco, Inc." We ask that you please update your service list accordingly. Additionally, please add my name and contact information as Conopco's outside counsel in this matter.

This request to receive correspondence from EPA regarding a cash out settlement process, and expression of willingness to negotiate a cash out settlement, is subject to Conopco's full reservation of its rights to contest liability under CERCLA and all other available defenses.



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Nicoletta Di Forte

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May 26, 2016

We looking forward to working with EPA to resolve this matter.

Sincerely,

BAKER BOTTS L.L.P.

Joshua B. Frank

Counsel for Conopco, Inc.

cc: Juan Fajardo, EPA (by email)

Sarah Flanagan, EPA (by email)

Andrew Shakalis, Conopco, Inc. (by email)

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